

# Synergies between funding sources to large infrastructure

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## I JASPERS: Who are we?



### JASPERS: Joint Assistance to Support Projects in European Regions

- Technical assistance partnership between:
  - European Commission (DG REGIO),
  - European Investment Bank (EIB),
  - European Bank for Reconstruction and Development (EBRD).
- For adminstrative purposes, JASPERS is a Unit within the EIB.
- Main mandate: assist the Member States in the preparation of major projects.
- Main objectives: quicker approval and better quality of applications.
- JASPERS assistance is voluntary for the Member States and free of charge.

## II JASPERS: Where do we intervene? Jaspers



#### **Sectors:**

- Roads,
- Rail and Public Transport,
- Water and Waste Water Treatment,
- Energy and Solid Waste,
- Smart Development (Research & Development, ICT, Health, Education, Urban Development and Multi-sector projects)
- Since 2006 more than **920 completed JASPERS assignments** (of which 470 major project submissions)
- 435+ JASPERS-supported applications have been approved by the EC so far (as of mid-2015).
- Major projects in ICT and RDI: total eligible costs (eligible expenses = eligible investment costs- net revenues) > 50 million EUR

## III JASPERS Assistance to Major Projects spers

- Support to project preparation means continuous quality check during the project cycle, with Completion Note at the end with summary of conclusions, with focus on
  - Technical feasibility,
  - Option analysis
  - Demand analysis,
  - Financial analysis, economic CBA and risk assessment
  - Analysis of Environmental soundness,
  - State Aid
- JASPERS does not prepare projects on behalf of the beneficiary.
- Early involvement during the project cycle yields the best results.
- Quickest approval procedure when JASPERS Advisory and IQR are used.

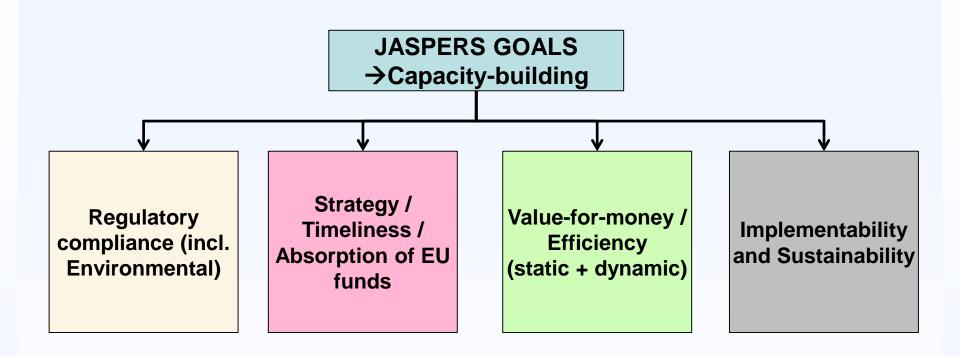
## Synergies between funding sources are part of the JASPERS process



- Our mandate is tied to European Structural and Investment Funds (ESIF), mainly ERDF and the Cohesion Fund
- But we look at funding comprehensively:
  - Forms of funding, including via funds or PPPs
  - Liquidity issues
  - Co-funding from:
    - National sources public and private sector if applicable
    - Other structural funds, e.g. ESF, EARDF
    - Other European initiatives: Connecting Europe Facility,
       H2020

## ESIF requirements drive JASPERS's intervention





- The characteristics of multiple funding sources can contribute to these goals
- They can also impose additional constraints

## Financial sustainability is a key issue



### INFRASTRUCTURE

- Government funds
- H2020 → for excellent (joint) projects
- ESIF → for capacitybuilding in a specific MS

Partnerships with the private sector?

### **OPERATIONS**

- Government funds
- H2020 → for excellent (joint) projects



- Private sector contracts?
- Commercialisation of licenses?
- Other activities? events, training etc.

## There is no sustainability silver bullet but Do-s, Don't-s and open questions



#### Issues observed:

- Projects without guaranteed funding?
- Funding not used for its primary purposes, due to sustainability issue?
- Funding not available for certain legitimate purposes?
- Fear of State aid leading to inadequately low private-sector funding?

#### Some important questions:

- What is the market failure, to start with?
- Is ESIF the right instrument?
- Is ESIF's capacity-building objective achieved?
- Are the project selection, preparation, implementation processes effective?

### Useful bits of experience:

- Partnerships with the private sector can work, may require appropriate rules
- Revenue from licenses may be small
- JASPERS can serve as mediator
- Clusters, shared facilities etc. can improve financial sustainability

## Stakeholders may have some answers to these conundrums?



- Are there gaps in the funding system, between ESIF and H2020?
- Can our RDI projects get more/better private sector funding? In exchange for what? How can this be integrated in the projects' design?
- Can the research systems cooperate better with the private sector?
- How do we monitor and evaluate (economic) success in these areas?
- Deep down, what are we trying to achieve when funding RDI projects? What is systemic about it?















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